NEW BOARD MEMBER CHECKLIST

| I | Prior to attending first board meeting, participate in an overview meeting with the Board President and/or other designee(s) or trainer to cover the following: |
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| | Review checklist and timeline Introduction to governance at the cooperative Overview of the cooperative's board of directors – policies / practices Review board meeting packet Overview of materials to read |
| II | Over the next two months, or prior to the first board meeting as a voting member (whichever comes first), read the following materials (as determined in the first meeting): |
| | Board policy manual Board reference manual – can include materials on working with Policy Governance, legal and financial liability and accountability for board members Carver Guides Carver, A Theory of Corporate Governance |
| Ш | After reading the above material, participate in a follow-up meeting with the Board President and /or other designee(s) or trainer to address the following: |
| | Questions/ discussion on cooperatives, Policy Governance Questions/ discussion of this cooperative's board practices Sign Commitment Statement Feedback: "How did this process work?" |
| coc 2 | Cooperative Principles Updated, Cooperative Grocer #62 operativegrocer.coop/articles/index.php?id=199 . Legal Duties and Responsibilities of Co-op Board Members, from Challenges to the Cooperative and of Directors, Nov 1996 |

- 3. 2003 Survey Shows Strong Growth, New Challenges, Cooperative Grocer #113 cooperativegrocer.coop/articles/index.php?id=535
- 4. Cooperative Resurgence and Renewal, Cooperative Grocer #114 cooperativegrocer.coop/index.php?id=551
 - 5. The Circle of Responsibilities for Co-op Boards www.rurdev.usda.gov/rbs/pub/cir61.pdf
- 6. Cooperative Accountability, Cooperative Grocer #110 cooperativegrocer.coop.articles/index.php?id=500
 - 7. Balance Sheet Ratios and Analysis for Cooperatives, www.wisc.edu/uwcc/info/FINREV.html
- 8. The Real Business of the Co-op: Linkage, transparency, and cognition, Cooperative Grocer #114 cooperativegrocer.coop/articles/index.php?id=550